



# Selected Papers of William L. White

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## A Brief Meditation on the Authenticity and Character of Recovery Community Organizations (January, 2009)

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Recovery community organizations and new recovery community support institutions (recovery community centers, recovery homes, faith-based recovery colonies, recovery schools, recovery industries, recovery ministries/churches, recovery cafés, etc.) are growing rapidly in the United States. There is also growth in federal, state and local government and foundation support for various recovery advocacy and peer support activities to organizations that may or may not have strong ties to local communities of recovery. This raises the question of the legitimacy or authenticity of organizations providing peer support services and how such legitimacy and authenticity can be maintained. There are no rules from on high cast in stone to define such characteristics, but there is an extensive body of historical experience (for more than two centuries) that offers some wisdom on this issue.

This historical legacy and current sentiments within grassroots recovery community organizations (RCOs) would suggest 10 characteristics that define

authentic RCOs and that can help RCOs manage threats to their authenticity. Authentic RCOs are organized by and for individuals and families in recovery. Toward that end, they:

1. Assure recovery representation (maintain recovery representation greater than 50% at membership, board, and staff levels)
2. Assure recovery leadership (leaders are drawn from individuals and family members in recovery or allies vetted by communities of recovery; RCO is committed to peer leadership development activities)
3. Maintain singularity of purpose (focus is on addiction recovery as evidenced by their mission, core values, plans and activities)
4. Minimize problems of “double agency” (people in key leadership roles do not also represent other institutional--ideological, political, financial-- interests that could undermine the mission of the RCO)

5. Seek diversification of funding (efforts are made to minimize the risk of colonization or corruption of organizational values by external authorities; funding is rejected that comes with requirements that would compromise service relationships and relationships with communities of recovery)

6. Focus on long-term recovery at personal, family and community levels (recovery viewed as a process of intrapersonal, interpersonal and environmental transformation)

7. Distinguish their roles (from recovery mutual aid fellowships, professional treatment agencies and other agencies within the alcohol and other drug problems arena)

8. Respect multiple pathways of long-term recovery (recognize the legitimacy of multiple pathways of recovery and the rights of individuals/families to choose those pathways that best fit their needs and values)

9. Cautiously collaborate with kindred organizations (while resisting affiliations that would compromise their autonomy, integrity and mission)

10. Are responsible stewards (places recovery-focused services over personal or institutional aggrandizement and profit)